## Using Virtual Meetings as a Research Context

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http://apknight.org







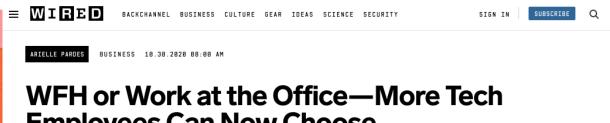
11-16-20 | 9:00 AM | WORKPLACE EVOLUTION

#### More companies are hiring a 'director of remote work'

As many embrace working from home, companies like Facebook are looking to hire a remote work leader.

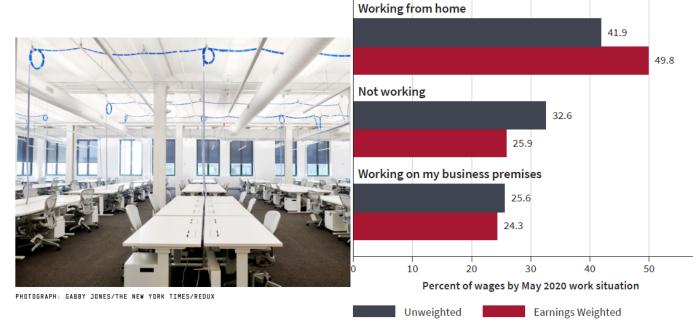


[Photo: Unsplash]



## **Employees Can Now Choose**

The "hybrid workplace" is Silicon Valley's latest buzzword, as tech companies start giving people more options for how and when and where they get stuff done.



From <u>Bloom (2020)</u>

#### **Heavy Reliance on Virtual Means of Collaboration Is Likely to Persist Beyond COVID-19**

- REI abandoned its corporate HQ before ever using it; Dropbox said that it will become a "virtual first" company – a shift from pre-pandemic 3% employees working remote
- From a survey of 80 companies: 86% reported that people will work between 1 and 4 days at home going forward
- From a KPMG survey: 69% of CEOs are planning to downsize office space
- Bloom: "Working from home is here to stay"



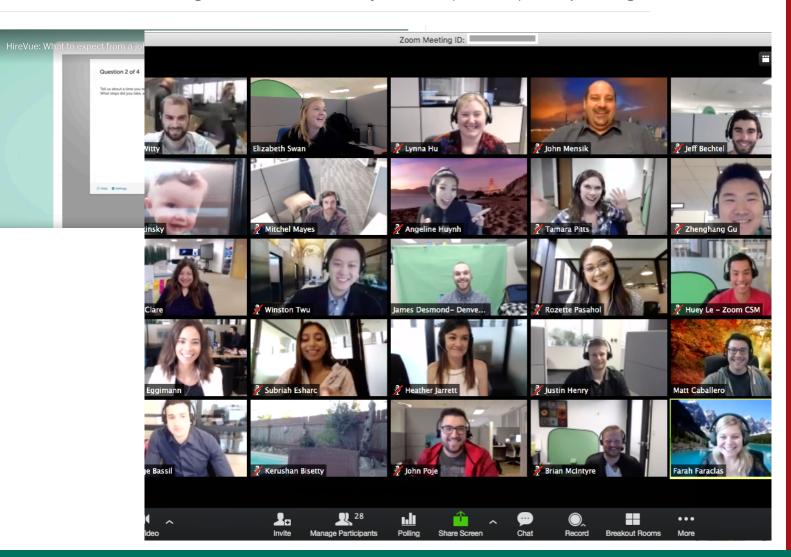
Tech

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A face-scanning algorithm increasingly decides whether you deserve the job

HireVue claims it uses artificial intelligence to decide who's best for a job. Outside experts call it 'profoundly disturbing.'



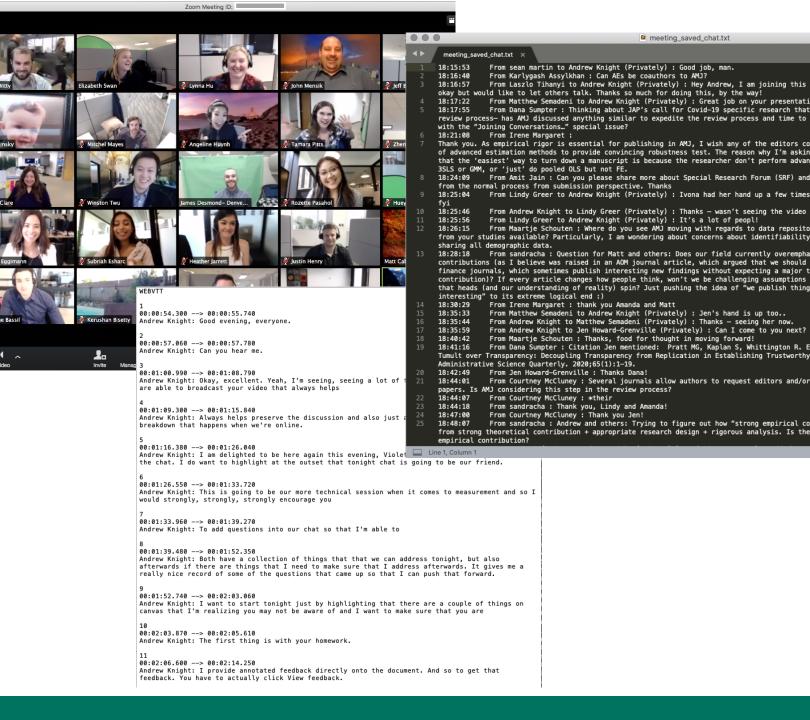
#### **Purpose & Need**

Even before COVID-19, knowledge work has been gradually shifting to virtual modalities

With COVID-19 accelerating this shift, there is an urgent need for tools to help...

- ...researchers understand virtual interactions
- ...students develop virtual collaboration skills





#### **Positive Externalities**

meeting\_saved\_chat.txt

Virtual meetings can also be a useful context for studying long-standing research questions

- Group dynamics and interpersonal relations
- Negotiation & conflict management
- Leadership

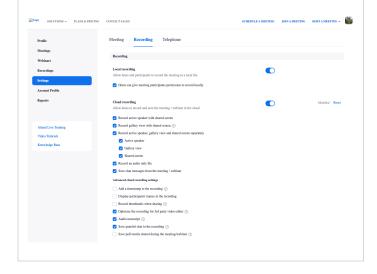
Virtual interactions are a rich source of high-resolution data on interpersonal interactions



## Overview & Focal Topics for Today

### Setting Up Zoom & Extracting Output Files

- Recommendations for how to best configure Zoom
- Suggestions for what files to use for further analysis



#### **Analyzing Language**

- Using R to parse text-based output from Zoom
- Analyzing conversation dynamics and sentiment



#### **Analyzing Visuals**

- Using R to process video output from Zoom
- Analyzing facial attributes and expressions





## A Few Ground Rules for our Session

- Play an active role in the workshop—ask questions and offer your ideas and insights
- Highlight "use cases" that help to bring to life how you would apply something to your research





## Making the Most out of the **Session**

- Follow along with the code and examples that I am sharing
- Download your own files from your Zoom account and try to run your own files alongside me

Link to Tutorial Guide

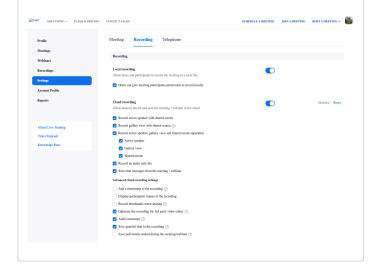
Link to the Tutorial Code



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JOIN

#### Meeting Recording **Telephone**

#### Security

Schedule Meeting

In Meeting (Basic)

In Meeting (Advanced)

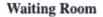
**Email Notification** 

Other

#### Security

#### Require that all meetings are secured with one security option

Require that all meetings are secured with one of the following security options: a passcode, Waiting Room, or "Only authenticated users can join meetings". If no security option is enabled, Zoom will secure all meetings with Waiting Room. Learn more [v]



When participants join a meeting, place them in a waiting room and require the host to admit them individually. Enabling the waiting room automatically disables the setting for allowing participants to join before host.

#### Waiting Room Options

The options you select here apply to meetings hosted by users who turned 'Waiting Room' on

Everyone will go in the waiting room

Edit Options Customize Waiting Room

#### The Usability of Zoom for Research Can Be Enhanced by Tweaking Settings

- Available options depend on the attributes of your Zoom subscription
- For research projects where you are asking others to record, you should develop a standardized protocol

Illustration



CONTACT SALES SCHEDULE A MEETING JOIN A MEETING

My Recordings > Olin Lifelong Learning Presents: Prof. Liberty Vittert

#### Olin Lifelong Learning Presents: Prof. Liberty Vittert

Sep 24, 2020 11:35 AM Central Time (US and Canada) ID: 948 6820 5123

6 total views • 3 total downloads Recording Analytics



ANS & PRICING

#### Recording 1 /

8 files 1.17 GB





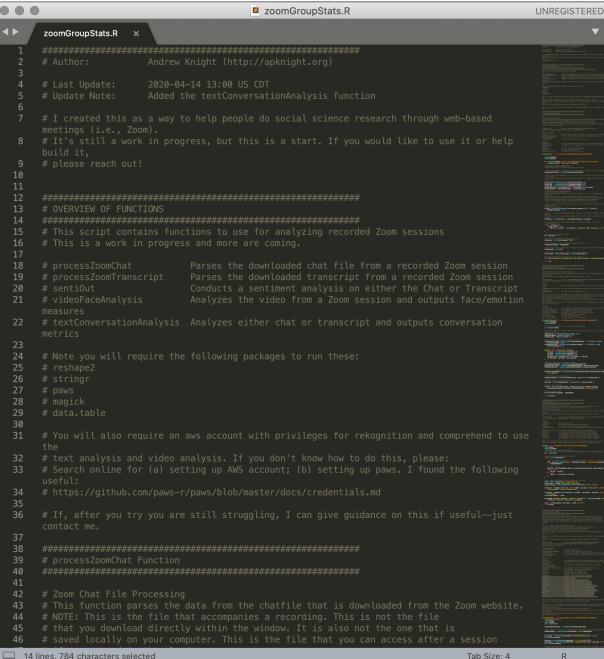
- Shared screen with speaker view
- Shared screen with gallery view
- Speaker view
- Gallery view
- Shared screen
- Audio only
- Audio transcript
- Chat file

#### By Tweaking Settings, You Have Several Files Available for Download after the Meeting

- Audio, Video, and Text records of what occurred during the meeting
- Some limited meta data about the meeting

Illustration





#### zoomGroupStats

- An in-progress set of R functions for processing data from recorded Zoom meetings.
- Relies on open source software and AWS
- See <a href="http://apknight.org">http://apknight.org</a>

Include in your R code: source("http://apknight.org /zoomGroupStats.R")



## Utilities Currently in zoomGroupStats

#### "Helper" Functions

#### **Processing Audio Files**

- Transcribe audio
- Parse transcription

#### **Parsing Text-Based Output**

- Chat output
- Transcribed audio feed

#### **Processing Video Files**

- Sample still frames
- Recognize and label "known" participants

#### **Temporal Windowing**

• Create windows in text, audio, or video output

#### "Analysis" Functions

#### **Conversation Analysis**

- Text-based chat
- Transcribed audio

#### **NLP-Based Sentiment Analysis**

- Text-based chat
- Transcribed audio

#### **Analysis of Detected Faces in Video File**

- Attributes (e.g., glasses)
- Emotional expressions (e.g., smile, happy, sad)

#### **Windowed Analyses**

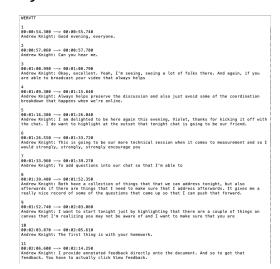
Produce metrics in specified temporal windows

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## Data Streams for Analyzing Language

#### **Written Feed through Text Chat**

```
000
                                                             meeting_saved_chat.txt
         meeting_saved_chat.txt ×
                     From sean martin to Andrew Knight (Privately): Good job, man.
                     From Karlygash Assylkhan : Can AEs be coauthors to AMJ?
        18:16:40
                     From Laszlo Tihanyi to Andrew Knight (Privately) : Hey Andrew, I am joining this
       18:16:57
        okay but would like to let others talk. Thanks so much for doing this, by the way!
       18:17:22
                     From Matthew Semadeni to Andrew Knight (Privately): Great job on your presentati
From Dana Sumpter: Thinking about JAP's call for Covid-19 specific research that
       18:17:55
        review process— has AMJ discussed anything similar to expedite the review process and time to
        with the "Joining Conversations..." special issue?
       18:21:08 From Irene Margaret :
       Thank you. As empirical rigor is essential for publishing in AMJ, I wish any of the editors co
        of advanced estimation methods to provide convincing robustness test. The reason why I'm askin
        that the 'easiest' way to turn down a manuscript is because the researcher don't perform advar
        3SLS or GMM, or 'just' do pooled OLS but not FE.
       18:24:09 From Amit Jain : Can you please share more about Special Research Forum (SRF) and
        from the normal process from submission perspective. Thanks
       18:25:04
                    From Lindy Greer to Andrew Knight (Privately): Ivona had her hand up a few times
       18:25:46
                     From Andrew Knight to Lindy Greer (Privately): Thanks — wasn't seeing the video From Lindy Greer to Andrew Knight (Privately): It's a lot of peopl!
       18:25:56
       18:26:15
                     From Maartje Schouten : Where do you see AMJ moving with regards to data reposito
        from your studies available? Particularly, I am wondering about concerns about identifiability
        sharing all demographic data.
       18:28:18 From sandracha: Question for Matt and others: Does our field currently overemph
        contributions (as I believe was raised in an AOM journal article, which argued that we should
        finance journals, which sometimes publish interesting new findings without expecting a major
        contribution)? If every article changes how people think, won't we be challenging assumptions
        that heads (and our understanding of reality) spin? Just pushing the idea of "we publish thing
        interesting" to its extreme logical end :)
       18:30:29
                     From Irene Margaret : thank you Amanda and Matt
                     From Matthew Semadeni to Andrew Knight (Privately) : Jen's hand is up too..
       18:35:33
                     From Andrew Knight to Matthew Semadeni (Privately): Thanks - seeing her now.
       18:35:44
                     From Andrew Knight to Jen Howard-Grenville (Privately) : Can I come to you next?
       18:35:59
       18:40:42
                     From Maartje Schouten : Thanks, food for thought in moving forward!
                     From Dana Sumpter: Citation Jen mentioned: Pratt MG, Kaplan S, Whittington R. E
        Tumult over Transparency: Decoupling Transparency from Replication in Establishing Trustworthy
        Administrative Science Quarterly. 2020;65(1):1-19.
                     From Jen Howard-Grenville : Thanks Dana!
                     From Courtney McCluney: Several journals allow authors to request editors and/or
       papers. Is AMJ considering this step in the review process? 18:44:07 From Courtney McCluney: *their
                     From sandracha: Thank you, Lindy and Amanda!
       18:44:18
                     From Courtney McCluney: Thank you Jen!
                     From sandracha: Andrew and others: Trying to figure out how "strong empirical co
        from strong theoretical contribution + appropriate research design + rigorous analysis. Is the
        empirical contribution?
```

#### **Auditory Feed through Microphones**



```
le, 80:54.380 —— 80:80:57.788
Andrew Knight: Good evening, everyone.
20:00:57.868 —— 80:00:57.788
Andrew Knight: Can you hear me.
3
30:01:00.990 —— 80:01:08.798
Andrew Knight: Can you hear me.
3
4
80:01:00.990 —— 80:01:08.798
Andrew Knight: Okay, excellent. Yeah, I'm seeing, seeing a lot of folks there. And again, if you are able to broadcast your video that always helps
4
80:01:09.300 —— 80:01:15.840
Andrew Knight: Analys helps
4
80:01:09.300 —— 80:01:26.040
Andrew Knight: I am delighted to be here again this evening, Violet, thanks for kicking it off with the chat. I do want to highlight at the outset that tonight chat is going to be our friend.
6
80:01:26.550 —— 80:01:33.720
Andrew Knight: This is going to be our more technical session when it comes to measurement and so I would strengly, strongly, strongly encourage you

7
80:01:33.960 —— 80:01:39.278
Andrew Knight: To add questions into our chat so that I'm able to
8
80:01:39.480 —— 80:01:52.350
Andrew Knight: Both have a collection of things that that we can address tonight, but also afterwards if there are things that I need to make sure that I address afterwards. It gives me a really nice record of some of the questions that came up so that I can push that forward.
9
80:01:39.480 —— 80:01:52.350
Andrew Knight: I want to start tonight just by highlighting that there are a couple of things on canvas that I'm record any any not be aware of and I want to make sure that you are
10
80:02:08.680 —— 80:02:05.618
Andrew Knight: I provide annutated feedback directly onto the document. And so to get that
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```

## **Analyzing Simple Conversation Dynamics**

```
WEBVTT
00:00:54.300 --> 00:00:55.740
Andrew Knight: Good evening, everyone.
00:00:57.060 --> 00:00:57.780
Andrew Knight: Can you hear me.
00:01:00.990 --> 00:01:08.790
Andrew Knight: Okay, excellent. Yeah, I'm seeing, seeing a lot of folks there. And again. if vou
are able to broadcast your video that always helps
00:01:09.300 --> 00:01:15.840
Andrew Knight: Always helps preserve the discussion and also just avoid some of the coordination
breakdown that happens when we're online.
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00:01:26.550 --> 00:01:33.720
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would strongly, strongly, strongly encourage you
```

#### **Using Either Transcription or Chat**

#### Parse the Zoom Output

- Convert the text file into a usable dataset
- Fix identifier and timestamping issues
   Analyze the conversation to derive
   metrics at the meeting, individual, and
   dvad levels
- Volume of linguistic contributions
- Gaps between contributors
- Flow of conversation from one person to the next

## A Little More Complex: Turntaking





#### **Analysis of Turntaking in Transcript**

#### **Background**

- The flow of a conversation is akin to a network of utterances
- Turntaking analysis considers who follows whom in the conversation
- Can measure leading and following

#### <u>Derivative Metrics at the Speaker Level</u>

 Percent of other speakers' utterances that follow a given speaker's utterances

## Sentiment of Language

```
WEBVTT
00:00:54.300 --> 00:00:55.740
Andrew Knight: Good evening, everyone.
00:00:57.060 --> 00:00:57.780
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#### **Using Either Transcription or Chat**

Use natural language processing to assess the sentiment of each of a speaker's utterances

- Rely on AWS Comprehend
   Aggregate individual linguistic contributions to the level of a given person or to the meeting as a whole:
- Percent classified as positive, negative, neutral, or mixed
- Mean of the probability value for each utterance in each category

#### Illustration

## A brief peak into the black box of sentiment analysis using natural text data

#### Sentiment classification problem



Approach relies on a trained model. The text as a whole is considered as communicating a particular sentiment.

- First, a model is trained to classify a text as positive, negative, or neutral. Training set has quantitative sentiment markers already (e.g., open-ended comments at the end of a quantitative survey; Yelp reviews)
- Second, the model is applied to new text data that lacks quantitative sentiment markers and used to score the valence of comments







## **Conducting a "Windowed" Analysis**

Virtual meetings afford the ability to analyze the flow of constructs over time

- Cut a single meeting up into several windows (e.g., every 10 minutes; pre intervention / post intervention)
- Analyze the conversation within each of these windows



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## Sentiment of Facial Expressions



#### **Using the Gallery Style Video Feed**

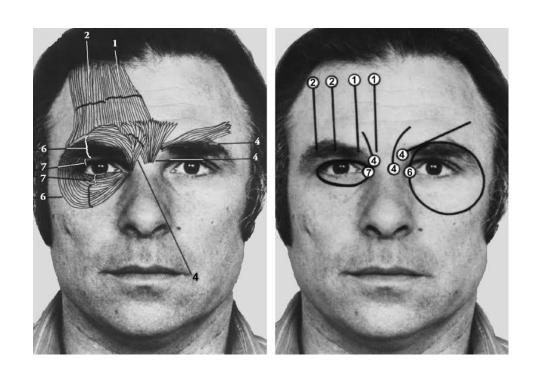
Use facial recognition and analysis software to detect people and assess their affective expressions

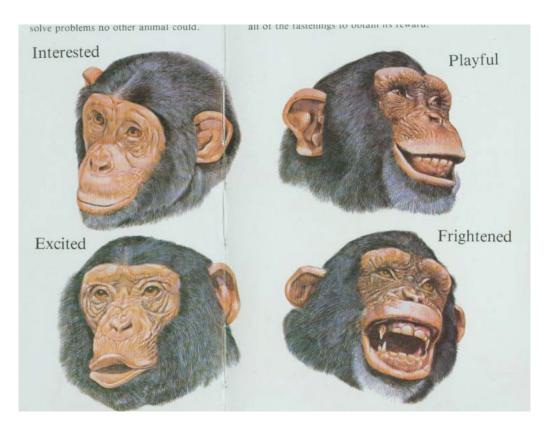
- Split feed into image frames
- Detect identity of people in each frame
- Analyze face
- Rely on AWS Rekognition

Aggregate the sentiment of the speaker's expressions across the duration of the meeting:

- Percent classified into discrete emotions (e.g., happy, angry)
- Mean of the probability value for each detection in each category

## A brief peak into the black box of facial expression analysis







## Big Picture Aims of this Project

#### 1. Develop Methods to Collect Meeting-Based Metrics

- Freely available
- Accessible to researchers with varying skills
- Cross-platform (eventually)

#### 3. Identify Drivers & Markers of Meeting Effectiveness

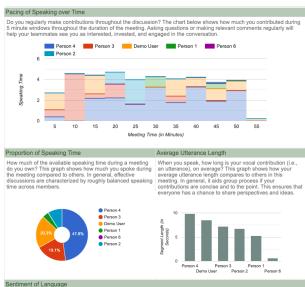
- Do effective meetings have an unobtrusively observable "signature"?
- What leader (and member) behaviors increase effectiveness?

#### 2. Examine Validity of Meeting-Based Metrics

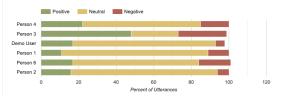
- Do the metrics perform as we would expect?
- Connections with other methods and constructs

#### 4. Create a Feedback Mechanism for Participants

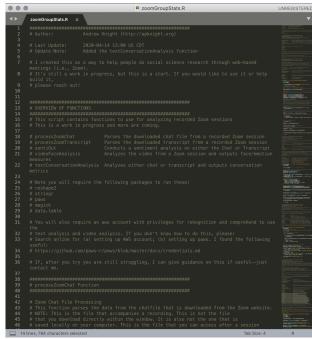
- Parsimonious & actionable
- Rapid-cycle
- Does feedback change behavior?



How positive or negative is the emotional tone of your vocal contributions? The graph below depicts how much of your contributions are positive, negative, or neutral in their emotional tone. In general, you want your positive contributions to outweigh your negative contributions over the course of the conversation. Note that the total may not add up to 100% because some utterances may be classified as having mixed sentiment, which is not displayed.







#### On the Horizon (1)

#### **Building Database of Meetings**

- Compile validation data
- Expand the range of tasks and types of participants
- Identify drivers and markers of effectiveness

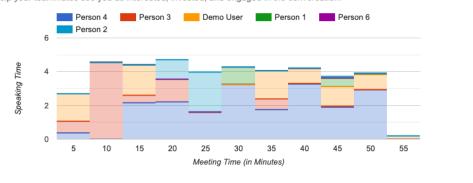
#### **Examine Effects of Feedback**

- Changes in speaking time
- Changes in sentiment



#### Pacing of Speaking over Time

Do you regularly make contributions throughout the discussion? The chart below shows how much you contributed during 5 minute windows throughout the duration of the meeting. Asking questions or making relevant comments regularly will help your teammates see you as interested, invested, and engaged in the conversation.

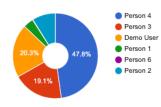


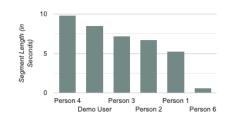
#### Proportion of Speaking Time

#### Average Utterance Length

How much of the available speaking time during a meeting do you own? This graph shows how much you spoke during the meeting compared to others. In general, effective discussions are characterized by roughly balanced speaking time across members.

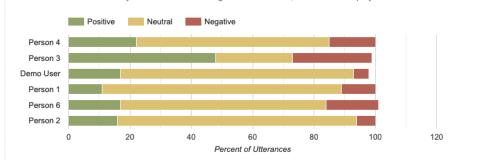
When you speak, how long is your vocal contribution (i.e., an utterance), on average? This graph shows how your average utterance length compares to others in this meeting. In general, it aids group process if your contributions are concise and to the point. This ensures that everyone has a chance to share perspectives and ideas.





#### Sentiment of Language

How positive or negative is the emotional tone of your vocal contributions? The graph below depicts how much of your contributions are positive, negative, or neutral in their emotional tone. In general, you want your positive contributions to outweigh your negative contributions over the course of the conversation. Note that the total may not add up to 100% because some utterances may be classified as having mixed sentiment, which is not displayed.



#### **Meeting Measures**

http://www.meetingmeasures.com

Web-based feedback platform to provide rapid-cycle feedback on meeting dynamics and effectiveness

- Survey-based measures
- Zoom-based measures





#### On the Horizon (2)

#### **Technical Extensions**

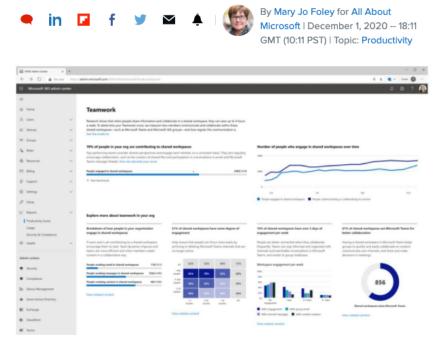
- Expand and refine conversation analysis (help!)
- Incorporate non-verbal auditory signals (e.g., Praat)
- Standardizing templates and building wrappers



EDITION: US **V** 

## Microsoft to make changes to Productivity Score after privacy complaints

After criticism from a known privacy advocate and others, Microsoft is tweaking how its Productivity Score tool for Microsoft 365 looks and operates.



#### MORE FROM MARY JO FOLEY



Microsoft Microsoft buys eSports platform vendor Smash.gg



Collaboration
Microsoft is adding
more calling
features to Teams



Windows 10
Microsoft starts
testing Windows
Feature Experience
Pack updates with
Windows Insiders



Productivity
Microsoft starts
adding consumer
features to Teams
desktop and web
apps

#### **Final Thought**

Just like any new method of quantifying human behavior, validation and caution are necessary

- Cannot presume plug-andplay validity
- Must scrutinize data security & privacy practices
- How prepared are social science IRBs for this?



# If you have a project in mind that might fit and are interested in collaborating, please contact me:

knightap@wustl.edu

